

Susan Fakharzadeh SVP, Sustainability & Government Affairs





# **Great Western: Company Overview**



#### **Great Western**

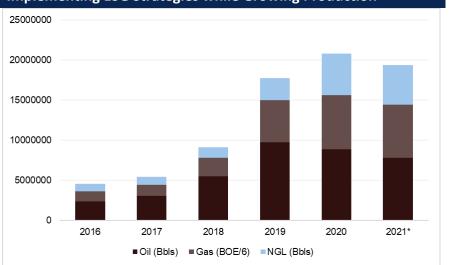
Great Western is the largest private operator in Colorado's DJ Basin, exploring and producing oil & gas in Adams and Weld Counties

- √ ~120 employees located in Denver and Longmont, CO
- ✓ Company has shifted from a vertical well operation to a pad-based drilling strategy, accessing 2 to 3-mile laterals & subsurface from one location

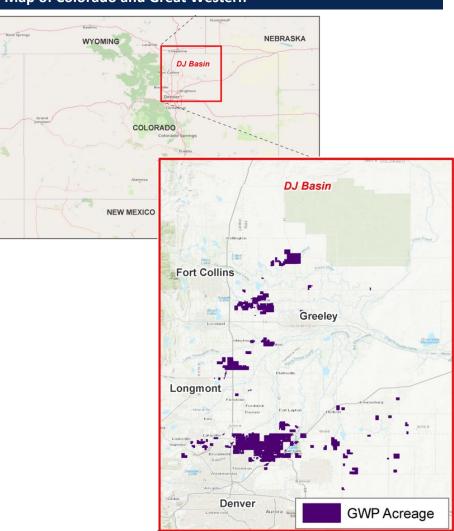
The Company has developed an ESG strategy, which has earned us the social license to operate while navigating some of the country's most challenging regulatory requirements. The strategy combines:

- ✓ Operational best practices to reduce emissions and overall footprint
- ✓ Initiating grassroots social and diversity programs
- ✓ Forward-thinking influence and integration of governance policies

# Implementing ESG Strategies while Growing Production



## **Map of Colorado and Great Western**



# **Colorado Regulatory Environment**



## **Colorado Evolution of Responsible O&G Operating**

- 1. Colorado has been the focus of oil and gas activity, as well as regulation, culminating in landmark legislation in 2019 that launched a 2+ year overhaul of the regulatory environment, including:
  - ✓ An unprecedented transition in the state regulatory body (COGCC)
  - ✓ Extensive setback requirements, and the ability for local governments to supersede state regulatory authority with stricter requirements
  - ✓ Ongoing financial assurance requirements for new wells
  - ✓ Local government assessment / control over siting and surface impacts
  - ✓ State level agencies are regulating at a high-attention to detail regarding mitigation around potential impacts to environment and health/human welfare
- 2. Additional air quality control regulatory overhauls at the air quality control commission (AQCC) and regional air quality commission (RAQC) are ongoing
- 3. Quantitative and meaningful ESG metrics and operational practices are a requirement, not an option
- 4. Building a brand that puts Colorado and ESG in the forefront

**COLORADO BORN. COLORADO BUILT. COLORADO COMMITTED.** WE ARE GREAT WESTERN. WE ARE #CommittedtoColorado

# Integrated ESG Philosophy





# Integrated ESG Strategy



## Environment



## Goal: Reduce pollutants and emissions

- ✓ Global, regional, community
- ✓ Regulatory obligations AND voluntary reductions
- ✓ Reduce emissions to minimize GHG/ozone

#### **Innovations in Facility Design**

- Minimize visual footprint and tank emissions
- ✓ Electrification of compression— new pad design is 100% electric compression capable (vs 50% in traditional design)
- ✓ Eliminate pneumatic controller/pump emissions

#### **LACT** units on location

- ✓ Eliminating loadout emissions
- Reducing 60,000+ truckloads annually <sup>1</sup>, reducing emissions and eliminating flaring while increasing safety

#### **Third-party innovations**

- √ Noise/sound/air monitoring
- ✓ Green completions such as electric frac fleets

## Social



#### Transparency in operations

- Quarterly in-person town halls
- Bi-lingual, site-specific websites for current drilling pads
- ✓ Monthly stakeholder newsletter distributed to 5,000+, including elected officials, mineral owners, community partners

# Grassroots presence and recognizing disproportionately impacted (DI) communities

- ✓ 7 locations in state-defined DI areas
- ✓ Up to 41% of the population in the counties where we operate is Spanish speaking <sup>2</sup>, developing bi-lingual, sitespecific community materials
- Site-specific partnerships with local schools

# Identifying sites under Great Western's branded GREEN (Globally Reduced Emissions Extraction Network)

- ✓ Platinum, Gold, and Silver
- ✓ Ivey Pad branded as platinum with hightouch FHS focus

## Governance



# Influence on local and state policy decisions that codify best practices

- ✓ Party-status in all state-level agency rulemakings
- Directly influence local regulations with proven track record of best management practices

# Creating a seat at the table through legislative contacts

- ✓ Presence on Senatorial Diversity in Energy Cabinet
- ✓ Active and engaged lobby efforts across all chambers

# Accountability to ESG metrics through executive compensation

- ✓ 15% across-the-board quantitative emissions reductions
- ✓ 0 reportable safety incidents
- ✓ 2021 Sustainability Report

# Aligning to state-wide regulatory agency emissions goals

- ✓ Secured party status for 2021 rulemaking
- Aligning future design builds to statewide goals

- Company KPI analysis, estimated truckload reduction 2019: 62,461 and 2020: 58,226.
- 2. US Census Bureau, Adams and Weld County, Colorado, 2019.

# **Quantitative Emissions Reductions**



## **DJ Basin GHG Intensity**

DJ Basin operators based on RY2020 emissions inventory.

# Peer Operators 70.00 60.00 50.00 10

Reporting Year 2020

Ivey

■ Water Controlled

US EPA, Regulation 7, Part D, Section 5, reporting period July 01, 2020 to December 31, 2020.

## **Quantitative Emissions Reduction: Drilling and Completions**

Flowback Water Emission Reduction

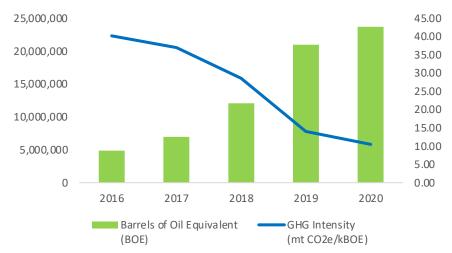
Hydraulic fracturing emissions reductions (flowback)

Prairie

■ Water Uncontrolled

# 3.00 2.50 (\$\frac{y}{2}\) 2.00 1.50 0.50 0.00

## **Company GHG Intensity**

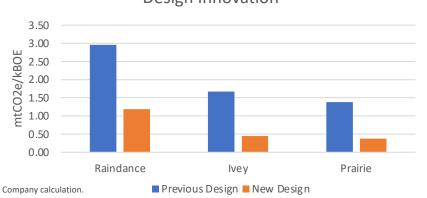


Company calculation based on annual reported CDPHE and US EPA data.

#### **Quantitative Emissions Reduction: New Facility Design**

Traditional Tank Design vs "tank-light" design for 2 operating facilities

## **Design Innovation**



Company calculation.

# **Branding Integrated ESG**



## Ivey Pad: Adams County, Colorado

- 1. Great Western's Ivey Pad was the first to receive a Platinum status for ESG and recently came online, starting September 22, 2021. It is a 6.8-acre 10-well pad, with production of 5,000 boe/pd across 8 producing wells.
- 2. The Ivey Pad was engineered in conjunction with permit-specific best management practices and third-party networks to effectively reduce emissions and increase sustainability metrics. Below are key attributes:
  - ✓ Closed loop drilling system
  - ✓ Low-emission, electric facilities
  - Take-away and pipeline programs to reduce traffic and load-off emissions
  - ✓ Quadra-frac completions strategies, utilizing QuietFleet technology
  - ✓ Continuous noise and air emissions monitoring, with monthly reports published on the site-specific website
  - ✓ Construction of turn-lane (spring 2020) for increased site safety on existing public road
- 3. The Ivey Pad was also involved in several site-specific community engagement projects
  - ✓ Quarterly, public community meetings since May 2019
  - ✓ Strategic partnership with Colorado's Butterfly Pavilion, to enhance landscape plan to augment pollinating species over a three-year period after drilling/completions

#### **ESG "Tiers" for New & Retrofitted Facilities**

#### The Company assigns ESG "tiers" for each new pad that comes online:



#### **Platinum**

- ✓ Twin Rig / Quadri-frac completions
- Electric-assisted facility
- ✓ Fully-optimized emissions management, close-loop gathering system
- ✓ Site-specific community investment & engagement



#### Gold

- ✓ Twin Rig / Quadri-frac completions
- ✓ Electric-assisted facility
- ✓ Fully-optimized emissions management, close-loop gathering system



#### Silver

- ✓ Twin Rig / Quadri-frac completions
- ✓ Electric-assisted facility







# **Environmental: Aligning ESG with Business Strategy**



# **Technology & Innovation**

Fly-over air emissions monitoring

Produced water pipeline

Expand plug & reclamation programs

Wildlife habitat projects

Enhanced landscaping and partnerships

Carbon offsets/state ERCs

Emerging technology deployment

Carbon sequestration

Community-based air monitoring

Engine electrification

# **Business Initiatives & Priorities**

State/federal/agency rulemaking

Site-specific permitting

GHG intensity goals and metrics

**ECD** stack testing

**ECD** maintenance

ECD inspection/reporting

Air permitting (annual fees/risk)

Green bond qualification

Disproportionately impacted communities/DEI

Forward-looking policy

Investor confidence

**ESG Metrics** 

# **Environmental: Aligning ESG with Business Strategy**



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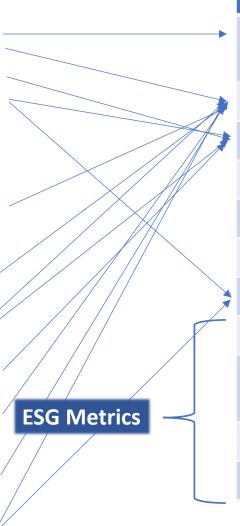
Carbon offsets/state ERCs

Emerging technology deployment

Carbon sequestration

Community-based air monitoring

Engine electrification



## **Business Initiatives & Priorities**

State/federal/agency rulemaking

Site-specific permitting

GHG intensity goals and metrics

ECD stack testing

**ECD** maintenance

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# **Successful ESG Integration**



Technology & Innovation

Fly-over air emissions monitoring

Business Initiatives & Priorities
State/federal/agency
rulemaking

# **Successful Integrated ESG Strategies:**

- Avoid the risk of "greenwashing" by quantifying deliverables that are meaningful to YOUR stakeholders: not a one-size-fits-all game
- Targets business goals and allows for efficient capital allocation
- Compounds efficiencies: allocation of resources, compliance risk, capital
- Actualizes social capital to coalition-building and positive community influence
- Elevates your governance into external affairs with proactive technologies that drive policy, as opposed to reacting to legislated innovation

# Sustainability. Solved.

Community-based air monitoring

Engine electrification

Forward-looking policy Investor confidence



Relationship & coalition-building through delivered results





# Governance: Policy Influence & Management



## **Governance Process and Engagement with State and Local Agencies**

- ✓Innovation in Partnerships
- ✓ Operational Excellence
- ✓ Bi-lingual resources

**ESG** 

#### Proven Track Record

- ✓ Permits in Hand
- ✓ Trusted Collaborator

- ✓ Adams County Regional Economic Partnership
- ✓ Pro-business environment

Community Leadership

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## **Economic Impact**

- ✓ 12.5% of tax base
- ✓\$29M in 2021 ad valorem taxes from *GWP alone*

- ✓ Employee testimony
- ✓ Mineral owners: few pads have large # of constituents

**Local Constituents** 



# Great Western has a well-established partnership with Adams County Regional Economic Agency

- ✓ Great Western hosted "State of the State" event with United States Senator John Hickenlooper
- ✓ Incoming President & CEO that supports responsible oil & gas operators as vital to the broader business economy
- ✓ The Company has a board vice-chair position, along with 2
  of the 5 Adams County Commissioners



"We rely on Great Western's team's expertise when considering and implementing policy changes and we value their transparency throughout the regulatory process. The team has been an integral part of helping our county develop oil and gas regulations that are thoughtful, protective and appropriate for our part of the state and for our community." — Mayor Jan Kulmann

# Integrated ESG: Social

Or, It's Always Sunny in Adams County









Colorado Rising is at Adams County Government Center.

January 4 · Brighton · ❸

Support our neighbors!

Adams County Residents to Weigh in on Unlawful Ivey Fracking Project!

WHEN: Tuesday, January 5, 2021 | 9:30AM

WHAT: Adams County Board of County Commissioners will be holding a hearing to determine if Great Western Petroleum's Ivey fracking

project meets the strictest standards of the law.

WHERE: Watch the virtual meeting through the county YouTube

Channel:

https://www.youtube.com/channel/UC7KDbF1XykrYlxnfhEH5XVA



CONTACT THE ADAMS COUNTY BOARD OF COMMISSIONERS NOW AND TELL THEM TO ENFORCE THE STRICTEST STANDARD OF THE LAW! 720-523-6358



"Whenever possible, oil and gas locations should be as far away from homes as possible." - Steve O'Dirisio, Adams County Commissioner COL®RADO

○○ ⇒ 21

2 Comments 7 Shares





Comment





RISING





Colorado Rising is at Adams County Government Center. January 4 - Brighton - 3

Support our neighbors!

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https://www.youtube.com/channe

# **HELP US STOP GREA** CONTACT THE ADAMS COUNTY



setbacks of 2000' from homes, or toxic and dangerous industrial d

"Whenever possible, oil and gas location possible." -Steve O'Dirisio, Adams Coul







# THE DENVER POST

Energy | Adams County residents want drilling project...

# Adams County residents want drilling project held up so new state oil, gas rules will apply

Great Western, county say additional protections have been added











...

Presentando Ivey Pad: ¡la primera infraestructura totalmente ECOLOGICA (GREEN) de Platino que comenzará sus operaciones en el condado Adams este año! Hemos lanzado una flamante micro página web con más información de este proyecto innovador y único en su clase en la industria petrolera y de gas natural. Aprenda más de Ivey Pad y esta iniciativa GREEN visitando gwp.com/ivey.

See Translation





Grant Window

Great Western Petroleum

December 6, 2020 - 3

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See Translation







El calendario del proyecto Ivey Pad está basado en el calendario dispuesto para hoy. Con cada sitio de perforación, el calendario estará sujeto a cambios.



## El proyecto polinizador para Colorado de Great Western



Great Western se ha asociado con el Pabellón de las mariposas (Butterfly Pavilion), líder en el sector no lucrativo de zoológico de invertebrados y líder conservacionista, para lanzar el proyecto polinizador de Colorado, una restauración medioambientalista en Ivey Pad. El terreno circundante al proyecto fue alguna vez hace 100 años una pradera autóctona del lugar. El objetivo del proyecto polinizador de Colorado es asociarse con el Pabellón de las mariposas para crear una biodiversidad mayor y transformar una vez más este sitio del proyecto en una pradera

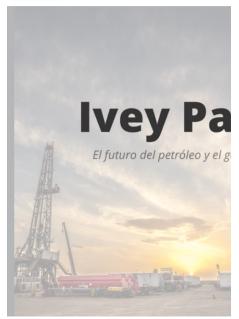




Great Western Petroleum December 6, 2020 · €

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See Translation





## **Great Western Petroleum**

Newsletter



) de perforación, el calendario estará

# **Introducing the Ivey Pad**



Dear Great Western Stakeholders,

Great Western is excited to begin operations at its very first <u>GREEN</u> platinum facility, the Ivey Pad in Adams County. The Ivey Pad will operate as Great Western's model of excellence, emphasizing how natural gas and oil operations should be executed as the industry continues to innovate into a more sustainable and accountable future.

Read on to learn how the Ivey Pad is debuting a new initiative, harnessing the industry's leading best management practices (BMPs), ensuring the community's safety and spearheading environmental restoration within Adams County.

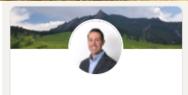


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Ivey Represents New Industry Best Management Practices





**Gregory Dean** 

Oil & Gas Liaison at Adams County Government

View full profile

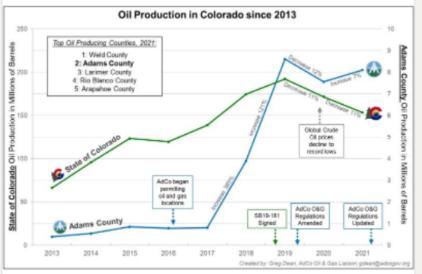


Gregory Dean • 1st

Oil & Gas Liaison at Adams County Government

Oil production in Adams County is thriving. AdCo has been the second largest oil producing county in Colorado since 2019 and production here increased by 7.2% to 8.1 million+ barrels (5.3% of all oil statewide) in 2021. This while state and Weld County production declined by 10.5% and 12% respectively. December 2021 and January 2022 have been the two highest oil producing months in County history, with nearly 950,000 barrels extracted each month.

Contrary to some information floating around, AdCo has approved 20 locations with up to 480 horizontal wells, just in unincorporated County alone and all on non-federal land (with several more pending final approvals). 180 of these have already been drilled by responsible operators. Currently there are an estimated 270+ additional laterals that can be drilled today in AdCo from already built pads without any further County approvals necessary, of which 125+ have spud, needing no other COGCC approvals. To learn more about energy production and regulations in Adams County, please reach out to me. #energy #oilandgas #colorado







#### **Gregory Dean**

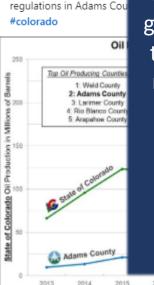
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Oil production in Adams ( producing county in Colo to 8.1 million+ barrels (5.3 County production declin January 2022 have been t with nearly 950,000 barrel

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# **COGCC Enforcement Hearing, March 9, 2022:**

"Adams County has gone through a whole lot to raise the bar on health and safety of oil and gas production. We need to separate the good guys from the bad guys. Folks like Great Western and others have worked really well with us, and those good guys can only do so in our communities when the bad guys are held accountable. And of course, right now, domestic oil and gas production is very important."

-- Adams County Commissioner Steve O'Dorisio

Created by: Greg Dean, AdCo Oil & Gas Lieison; galean@adcogov.or

# Ivey Pad: From the Residents' Perspective





## **IVEY PAD STATS**

- 6 years in permitting
- 335 public comments at the COGCC application \*including one from New Hampshire
- 181 attendees, Adams County information session
- 235 residents within ½ mile of the location \*closest home was built after the 2015 site approval by the local government
- 24 individual contacts/87 to the state
- Site visited by state and county elected and regulatory officials

## **PUBLIC OPINION RESEARCH, 2022:**

- Were you aware of activities prior to it beginning?
  - YES: 73.6%
- Did you attend our town halls?
  - YES: 1.7%
  - "I decided not to attend because the communication that was sent out explained what was happening enough for my satisfaction."
- Did you find the microsite helpful?
  - YES: 100%
  - "On-site video timelapse"
  - "I thought it was very comprehensive"
- Please rate your experience with the project:
  - 60% of respondents rated the experience a
     7 or higher







# **2022 Sustainability Report**



# Great Western 2021 Sustainability Report

The Business Case for Colorado

## **Our Mission**

Great Western's mission is to produce energy in a safe and responsible way to improve people's lives.

We do this by operating on a coreset of values, in alignment with some of the nation's most rigorous regulatory standards, and through collaborative, transparent relationships with the communities where we live and work.

At Great Western, we are #CommittedToColorado

# A Letter From Our SVP of Sustainability

Dear friends,

On behalf of Great Western's senior management, employees and board of managem, it is with great pleasure that I present our 2021 Sustainability Report.

We are a small company, but we are 120 employees strong. We are Coloradars who have those that he and raise our families in this beautiful state. Our mission, our commitment to Colorada and our salases the use every day so do the right time, in the right way, and innose the six abuse with no limits, in this report, while pleased to share the stories of house was are transforming the energy industry through the eyes and experience of the people doing it.



This report is more than just the measurement and quantification of the ways in which we minimize and mitigate our impact on the environment, if it more than the innovative projects and schrologies that we deploy to make our product safer, more accessible and more efficient. It is about the realismore of working thankles in the face of unknowing it is about the shared commitment to clean siz, clean water and access to natural resources that make our world safe, does not healthy.

At Great Western, we have often said our people are our greatest asset—but they are more than that. They are the fabric of our mission, the spark of our innovation and the reason why everyone goes home safe, every time.

That commitment to people known no boundaries, and it is with those same values and perspectives that we seek to leave every project better than when we arrived, through knowsaw partnerships technologies and best-in-discoperational practices. That same commitment is what drives our spirit of transparency with the diverse and unique communities where we operate, enuring that we bring answers to the questions that our stakeholders have, andword-diligently to provide technical feedback and inslights to ensure our negliations are protecting, inclusive and for oughtful.

We celebrate and present this commitment through our innovation, by inspiring each other and our peers to tackle the big questions, the land problems and by coming to work and returning home every day with pride and knowledge that our resources are produced wiskly and responsibly, as well as to improve people's lives.

Susan Fakharzadeh Senior Vice President, Sustainability & Government Affairs





# 2022 Sustainability Report



## **Protecting Our Water**

A Colorado Division of Water Resources and CDGCC joint report showed that hydraulic fracturing accounted for approximately 0.06% of total water usage in Colorado in 2010. Agriculture made up 85.5%, municipal and inclustrial 7.4%. Great Western transports freshwater by obeline to reduce term of thousands of truckloads from our roads, reducing emissions and increasing safety in our communities.

#### Enhanced Best Practices Management

- \* Pitiess and closed-loop drilling systems are utilized
- Rowback and stimulation fluids are contained. within tanks placed in secondary containment with downgracient tertiary perimeter berming
- Continuous off-site disposal of flowback water during completions operations to minimize on-location
- Engineered, lined secondary containment for storage tanks
- Perimeter citches and berms designed for 100-year
- Reclities constructed with automated tank fluid level monitoring, facility pressure monitoring, and remote well shut-in capability
- In addition to destine operations, Great Western has nighttime operations personnel that inspect the facilities around the clock.
- \* Routine and preventative maintenance are completed on all equipment to ensure it is kept in good working order

100% of Great Western's fracture-stimulated wells are reported to FracFocus.org.



#### Ground Water Protection

Great Western worked extensively with regulatory agencies. environmental non-governmental organizations (WGC), local governments and utilities to craft and implement some of the most stringent groundwater protection regulations in the

#### Stakeholders Included:

- Colorado Oli and Gas Conservation Commission - CDGCC
- Colorado Department of Public Health and Environment - CDPHE
- Anapahoe County Water and Wastewater Authority
- \* Aurora Water
- · City of Brighton
- Oby of Commerce City
- East Cherry Creek Valley Water and
- Sanitation District
- Greetrock North Water and Sanitation District
- South Adams County Water and Sanitation District
- \* South Beebe Draw Metropolitan District
- South Metro Weter Supply Authority
- Town of Castle Rock
- Town of Lochbule United Water and Sanitation District

#### Robust Water Well

#### Testing Program

Protection of Colorado's groundwater is one of Great Western's high-act priorities. Water well sampling near oil and gas locations is conducted before drilling and throughout the life of the oil and gas wells, including after well abandonment. Great Western's sampling program goes even

### **Protecting Our Land**

#### Reclamation Process

A comensione of our dedication to producing the cleanest molecule of oil and natural gas, we take our responsib seriously to reclaim the earth around us by affirming that each site is restored to its functional ecosystem. We call this the "seclaration process". The reclamation process for formerly-active wells is an area in which Great Western takes price as part of our due displance to create a better environment.

Recismation comes with vital environmental and public benefits. The process protects our groundwater, restores the landscape to a natural state, protects against underground leaks and ensures the safety of nearby homes and

Ways in which we exceed the already-strict COGCC requirements in the reclamation process: excess cement over producing formations; countery plugs; excess cement coverage over groundwater (even potential groundwater); multiple plugultamiers between productive formation and groundwater Learn more about our reclamation process on our website.

Great Western recialmed 67 wells in 2019, 81 in 2020, and 65 in 2021. Our 2022 program includes an additional 60-70 well reclamations.

- \* Innovetive restoration projects: Butterfly Payllion's Colorado Pollinator Project, robust landscaping plans/ berming on locations, reseeding with native grasses
- Robust sensitive habitat evaluations built into all facets of permitting including evaluations of equatic features, endangered species, cultural resources, floodplains, water districts and other environmentally sensitive areas.
- \* Evaluate all locations for active raptor nests and high priority habitats during all phases of operations
- Consult with Colorado Parks and Wildlife when active reptor nests or high priority habitats are present to implement mitigation measures and seasonal restrictions to preserve and protect critical habitats and
- Topsol studies to determine depth of topsoil to stockpile for reclamation to ensure proper reclamation/
- Active stormwater management program with over 1,000 total stormwater inspections conducted in 2021.
- \* Land reclamation process including interim reclamation until final reclamation is put in place; returning the land back to how it was before we were there; returning the land to reflect pre-disturbance vegetation
- . Minimize pad footprint through tank lite design.
- Best-in-class well integrity safety practices which can exceed those required for onshore wells and incorporates of shore-level safety measures.
- Propose and implement best management practices and procedures to protect and minimize adverse impacts to public health, safety, welfare, the environment and wildlife resources. These include Cumulative impacts Plans, and Emergency Response Plan, a Food Shut-In Plan, a Ruid Leak Detection Plan and a Strammeter Management Plan.
- \* Recycle and reuse including beneficial reuse of water-based drilling mud

#### York Pad Reclamation

in Spring 2021, Great Westeringlugge dandre cipimed an orphaned vertical well in Thornton, Colorada. Based on its proximity to homes and location under an existing basketball court. Great Western went above and beyond the current reclamation requirements. Great Western also maintained a dedicated microsite with an up-to-date timeline. learn more about this reciprostion project on our



#### Colorado's People. Colorado's Voices.

#### Jason Davidson

Senior Environmental, Health & Safety Specialist

#### Tell us a little bit about what you do at Great Western.

In responsible for ensuring negulatory compliance with environmental Programs, including baseline groundwater sampling, noise, plugging of legacywells, reclamation, remediation, spill response and reporting, and which

#### Why do you like working at Great Western?

Before working at Great Western, I worked as an environmental consultant for several different operators. To me, Great Western is the most straight forward, honest, and ethical operator that I have worked with. Having been with the company for over two years now, I can confirm that my perspective was correct, and am prout of the work we accomplish across the state.

#### What do you enjoy about your job?

Every day is different. One day firm out in the field overseeing a nemedial excession and the next firm in the office taking about reptor nexts with the Colorado Paris and Wildlife or pollinator habitats with the folios at the Butterfly Pavillon. It's very rewarding to work with such observe outside groups and be able to live up to our commitment to stewardship in my everyday responsibilities.

#### How does Great Western good over and beyond in their reclamation?

We're working with the Butterfy Paulion at a few of our Adams County locations to incorporate healthy eminorments for polinetors into our reclamation process. We've surrounding these locations with native trees, shrubs, and grasses to resibilish a native grante like habitat for bees, bits, butterflies and other inversibilists. It's a really innovative program that is going slower and beyond what any other industries are

#### As a part of the Community Investment Team, what partnership are you most proud of

Nabitat for Numanity. Eve taken part in several home building projects and the learned so much; it's really impring to work slongside the volunteers that have dedicated their personal lives to the cause. It's great to see an organization that supports had working families by providing them with a part to home ownership. knowledge and financial literacy that they can pass down through generations.



# **Successful Integrated ESG Strategies:**

- Avoid the risk of "greenwashing" by quantifying deliverables that are meaningful to YOUR stakeholders: not a one-size-fits-all game
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Sustainability. Solved.

Confidential 26

# Questions? Let's stay in touch.



